Appendix 2 – Adults, Health and Housing Directorate Level Outturn.

1.1. The table below provides the outturn position across the Adults, Housing and Health Directorate, followed by more detailed explanations for any under or overspends that are forecast for the year.

Management Area	**Revised 2025/26 Budget**	**Final 2025/26 Outturn**	**Base Budget (over/under-spend)**	**Non Delivery of Savings**	**Final Outturn to Budget Variance**	**Q3 Forecast to Budget Variance**	**Forecast Variance Movement Between Q3 and Outturn**
	£'000	**£'000**	**£'000**	**£'000**	**£'000**	**£'000**	**£'000**
ADULT, HOUSING AND HEALTH SERVICES	**136,483**	**141,955**	**4,926**	**546**	**5,472**	**15,276**	**(9,804)**
Director of Adult & Social Services	105,526	103,957	(2,115)	546	(1,569)	4,879	(6,448)
Housing Demand	30,956	37,998	7,041	0	7,041	10,397	(3,356)
Director for Public Health	0	(0)	(0)	0	(0)	0	(0)

Adult Social Care

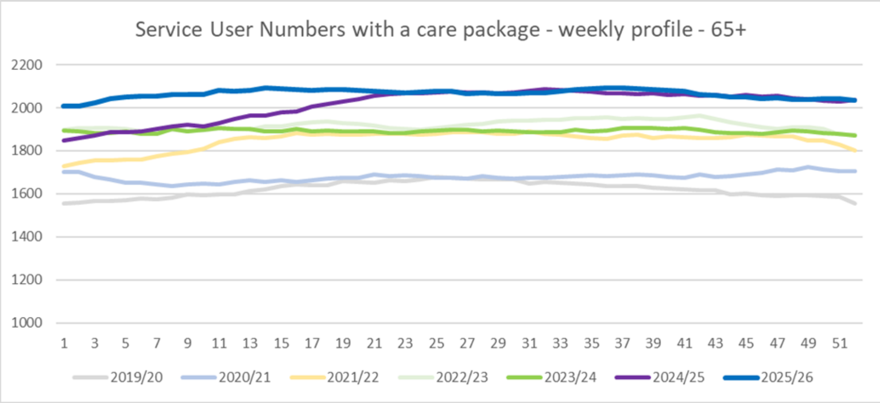
1.2. The Adult Social Care service has achieved an outturn position of £104.0m against revised budgets of £105.5m resulting in an underspend of £1.6m for 2025/26. This reflects a positive movement of £6.45m since Q3.

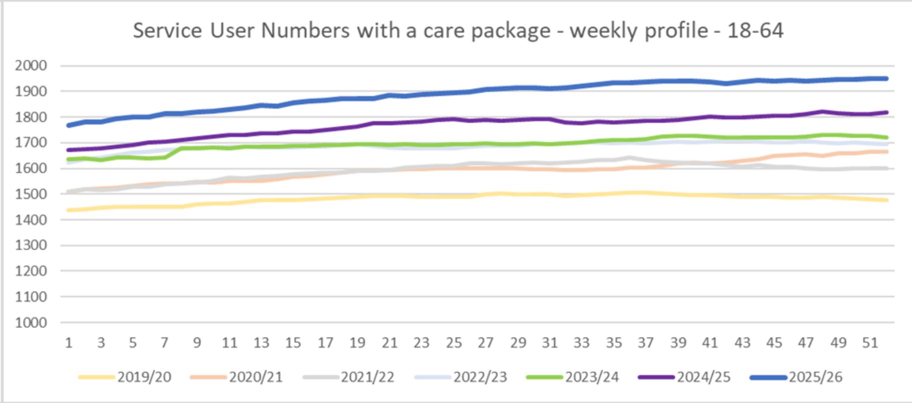
1.3. The significant improvement since Quarter 3 in the main is due to the reduction in the cost of care placements. At Quarter 3 Adults' forecast £148.7m of spend but there was a favourable movement of £5.6m by the year end. The main benefit of £4.83m is the result of an underspend against the £6.5m budget set aside to meet the cost of provider inflation uplifts. This underspend reflects most agreed uplifts, with a few Providers still in negotiations with Commissioning. The remaining movement of £800,000 is due to a reduction in the cost care across all care groups.

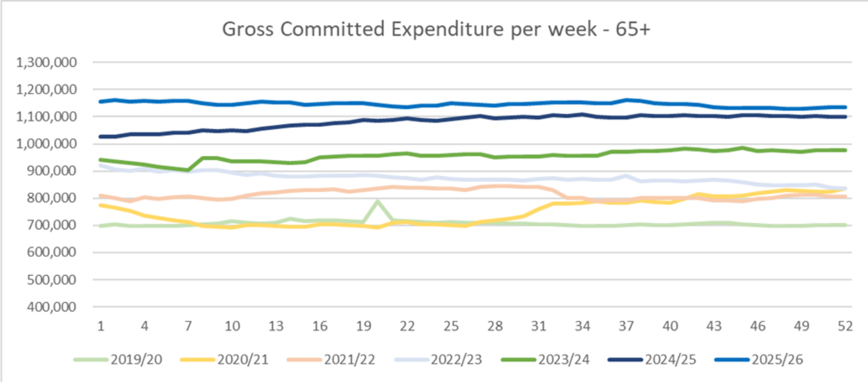
1.4. Adults Social Care increased its contributions to the bad debt provision at the year end by a further £580,000; however, this increase is in part mitigated through a positive movement £462,000 in the joint funding contributions payable by the ICB towards the cost of complex care packages.

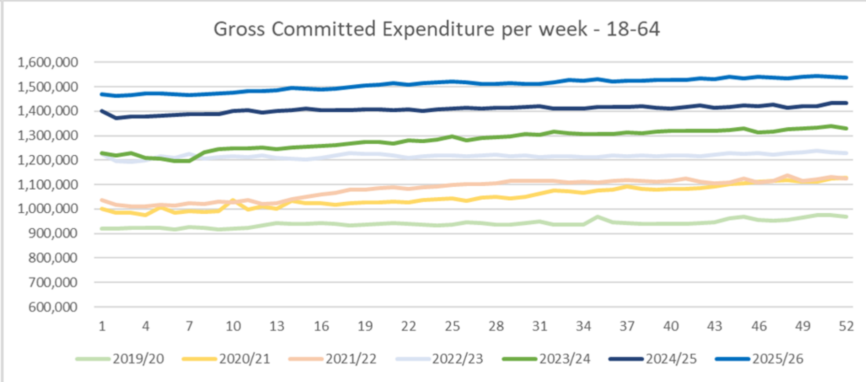
1.5. The staffing budget underspend increased by £968,000. The saving is one-off in nature as movement in personnel in Adult Social Care resulted in periods of staff positions being vacant at various times within services in the 2025/26.

1.6. There is a slight increase in the number of Older Adults (65+) with a care package from 2,038 reported at Quarter 3 to 2,046 at the end of the year. The number of Young Adults (18-64) has continually increased throughout the year, mainly those with complex mental health conditions and physical disabilities. Confidence in forecasting numbers with a care package has improved, the forecast at Quarter 3, estimated that there would be 1,950 young adults with a care package where the actual figure at year end was 1,949. The close monitoring of those transitioning form Children's Services to Adult Social Care has reduced the risk of unexpected costs during the course of the financial year.









2025/26 Savings

1.7. Against a full year savings target of £3.96m, Adult Social Care have delivered 86% of their savings. The table below sets out the full details of the savings and delivery.

Adult Social Care

Description	2025/26 FY Savings Target £'000s	2025/26 Projected Full Year Savings Delivery UP TO TARGET £'000s	2025/26 Shortfall	RAG Service Saving Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
Transitions	-1,152	-1,152	0	Green	The review of the number expected transitions has been completed that reprofiles the expected cost of young people from children to adults, and the level of savings/cost avoidance expected over the current financial year and the next three years. The expected cost of transitions in the 2025/26 was lower than forecast in 2023 when the savings target was set, £2.9m compared to £4.2m and as a result the level of savings as a product of that was at a lower cost at £0.634m compared to £1.152m. The offsetting of the additional budget allocated to the services has resulted in the full saving being delivered.

Description	2025/26 FY Savings Target £'000s	2025/26 Projected Full Year Savings Delivery UP TO TARGET £'000s	2025/26 Shortfall	RAG Service Saving Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
Resettlement	-150	-150	0	Green	Delivered
Staffing Savings for Adult Social Services	-1,200	-1,200	0	Green	Delivered
Integrating Connected Communities - Further development of the Adult Social Care locality model and prevention approach: there is an opportunity to integrate the Connected Communities model and rationalise resources across the directorate.	-700	-700	0	Green	Delivered
Developing Community Support model - Building on Locality model and in collaboration with NHS, Housing, Public Health, voluntary and community sector, review and refresh our focus on prevention and early intervention, supporting residents to access community services which can best meet their needs and reduce demand on statutory services.	-181	-35	-146	Amber	The Council is enhancing its offer to better signpost residents to non-statutory and community services that best meet their needs and rightsizing of care packages where appropriate to ensure individual's maximise independence and choice. This work also includes a review of the ASC Front Door which is currently underway and due for completion by end September 2026, alongside the implementation of the Independence & Early Intervention team which was completed Feb 2026. This is rated amber due to a delay from the initial timeline, which was restricted by social work capacity levels. The in-year delivery is £35,000, however the full year equivalent of the saving is £190,691. This will shift £155,993 cashable savings into 2026/27.
Review of the Council's Reablement model to ensure that it is consistently focused on maintaining independence and supports safe and well-planned hospital discharge for a wide range of our residents.	-100	-100	0	Green	Delivered. A wider review of reablement is also underway.

Description	2025/26 FY Savings Target £'000s	2025/26 Projected Full Year Savings Delivery UP TO TARGET £'000s	2025/26 Shortfall	RAG Service Saving Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
Supported Living Contract - Releasing efficiencies through a new contract model for Supported Living that moves away from spot purchasing through a ‘Dynamic Purchasing System’ and onto a framework with agreed pricing and uplifts.	-400	0	-400	Red	The limited capacity in the ASC Commissioning Team, due to the community equipment provider failure, significantly impacted this project, alongside delays in recruitment. The shortfall in delivery will be shifted to 2026/27.
5% Staff saving	-80	-80	0	Green	Delivered
TOTAL	**-3,963**	**-3,417**	**-546**	**Amber**	

HOUSING DEMAND

1.8. The Housing Demand Service reported an outturn position of £38.0m against a revised budget of £31.0m, resulting in an overall pressure of £7.0m for 2025/26. This represents a favourable movement of £3.4m since Quarter 3.

1.9. The improved position since Quarter 3 reflects targeted activity under the Housing Demand Programme to reduce expenditure on temporary accommodation. Key initiatives included the rent convergence programme and the hotel exit programme, both of which delivered significant improvements to financial projections. In addition, concerted efforts to reduce both the unit cost and reliance on nightly paid accommodation have been effective. Enhanced income collection performance across temporary accommodation placements has also improved the bad debt provision. Prevention outcomes at the front door remained consistently strong throughout the year.

1.10. Contractual efficiencies, including clawbacks for void units, contributed to an underspend within Housing Related Support at year-end.

1.11. Additional top up grant funding received late in 2025/26 was utilised to support prevention activity and facilitate move-on from temporary accommodation, contributing positively to overall expenditure performance.

1.12. The staffing underspend across Housing Demand is non-recurrent and primarily reflects vacancies arising at various points during 2025/26 as a result of controls.

2025/26 Savings

1.13. Against a full year savings target of £3.4m, Housing Demand have achieved 100% delivery of their savings. The table below sets out the full details of the savings and delivery.

Housing Demand

Description	2025/26 FY Savings £'000s	2025/26 Projected Full Year Savings Delivery £'000s	2025/26 Shortfall	RAG Service Saving Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
New Savings Proposals Put Forward	-1	-1	0	Green	Delivered
Holding Vacancies across HD 5% Housing Related Support	-25	-25	0	Green	Delivered
Holding Vacancies across HD 5% TA and Homelessness	-400	-400	0	Green	Delivered
Housing Related Support Contract Savings - A review of contract provision across Housing Related Support has enabled a proposal of multiple lower value savings opportunities. These will be achieved by natural wastage (pausing recruitment or not recruiting to vacant posts), streamlining service delivery, exploring options for consolidating office space usage by commissioned services and ceasing delivery of small	-412	-412	0	Green	This saving was delivered in full.

Description	2025/26 FY Savings £'000s	2025/26 Projected Full Year Savings Delivery £'000s	2025/26 Shortfall	RAG Service Saving Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
value contracts where we have clear data to show low utilisation rates.					
More Cost-Effective Sources of Temporary Accommodation - The delivery of this saving is through the combination of a number of initiatives to reduce the overall cost of homes secured for temporary accommodation.	-2,600	-2,600	0	Green	A clear approach to tracking savings utilising a Power BI dashboard was used throughout the year, which enabled this saving to be delivered in full.
TOTAL	**-3,438**	**-3,438**	**0**	Green	

PUBLIC HEALTH

1.14. Public Health is reporting a breakeven position, with £367,750 contribution made to the Public Health Reserves.

2025/26 Savings

1.15. Against a full year savings target of £295,000, Public Health has achieved 100% delivery of their savings. The table below sets out the full details of the savings and delivery.

Public Health

Description	2025/26 FY Savings £'000s	2025/26 Projected Full Year Savings Delivery £'000s	2025/26 Shortfall	RAG Service Saving Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
0-19 years Public Health Nursing Services efficiencies	(150)	(150)	0	Green	Delivered
Deletion of Public Health Business Support Post	(37)	(37)	0	Green	Delivered
Vacancy Factor savings for Public Health	(108)	(108)	0	Green	Delivered
TOTAL	**-295**	**-295**	**0**	Green	

2025/26 Capital Provisional Outturn Position

1.16. The Adults, Housing and Health Directorate have achieved an outturn position of £4.1m against revised capital budgets of £9.9m resulting in £5.8m of capital budgets being unspent in the year. A summary of the reasons for the variation is set out in the table below:

Scheme Ref. No.	Scheme Name	2025/26 Full year Revised Budget (£'000)	2025/26 Provisional Outturn (£'000)	Budget Variance (Underspend) / Overspend (£'000)	Qtr. 3 Forecast (£'000)	Movement between provisional outturn and Q3 Forecast (£'000)	Narrative
201	Aids, Adaptations & Assistive Tech -Home Owners (DFG)	**3,850**	**3,526**	**(324)**	**3,144**	**382**	The DFG Grant forms part of the Better Care Fund and is utilised to meet the cost of adaptations and community equipment for those in the community. In 2025/26 there was an increase in the contribution towards the community equipment due to demand and increased costs arising from the Provider failure of NRS. The request is made to carry forward the £324,000 slippage into 2026/27 to meet the cost of adaptations that remain in the pipeline for works to commence in 2026/27 year.
211	Community Alarm Service	**177**	**0**	**(177)**	**177**	**(177)**	After consideration of the capital requirements, it was determined this capital funding would cease in 2025/26 and alternative funding arrangements, such as the Disabled Facilities Grant (DFG) would be considered in future years.
213	Canning Crescent Assisted Living	**682**	**599**	**(83)**	**682**	**(83)**	The project is now complete and the change from Quarter 3 to the outturn position, reflects the retention and consultancy costs to be paid in 2026/27. The end of defects should be concluded by August 2026, so it is intended that the fees are settled by Quarter 2 of 2026/27.
225	Locality Hub	**338**	**(2)**	**(340)**	**10**	**(12)**	The scheme has been removed from future capital budget planning, but a business case is being developed as part of the HRA business plan.

Scheme Ref. No.	Scheme Name	2025/26 Full year Revised Budget (£'000)	2025/26 Provisional Outturn (£'000)	Budget Variance (Underspend) / Overspend (£'000)	Qtr. 3 Forecast (£'000)	Movement between provisional outturn and Q3 Forecast (£'000)	Narrative
226	Initiatives under Housing Demand Programme	**4,850**	**0**	**(4,850)**	**4,850**	**(4,850)**	The acquisition programme was funded via other sources. There was no need to utilise this contribution from the General Fund.
Adults, Housing & Health		**9,897**	**4,123**	**(5,773)**	**8,863**	**(4,740)**	

2025/26 - 29/30 (GF) CAPITAL FUNDING

	2025/26 Final Outturn (£'000)
Funded By:	
Core Capital Programme Borrowing	598
Capital Grants from Central Government Departments	3,526
Total	**4,123**